## **Corporate Governance Code Implementation Status**

We are implementing all corporate governance codes.

Implementation status C: Comply E: Explain

Corporate Governance Code			Implementation status		Basic Policy on
		Supplementary principle	С	Е	Corporate Governance
Chapter 1 Ensuring Rights of Shareholders and Equality among Them			-	-	-
	Basic principle 1			-	Chapter III, Chapter V
	Ensuring the rights of shareholders	-	•	-	Chapter III - Article 20, Article 21 Chapter V - Article 36
1-1		(i) (ii)	•	-	Chapter III - Article 21
		(iii)	•	-	Chapter III - Article 20
1-2	Exercise of rights at general meetings of shareholders	(i) (ii) (iii)	•	- - -	Chapter III – Article 21
		(iv)	•	-	Chapter III – Article 21 Chapter V – Article 36 Chapter III – Article 21
1-3	Basic policy on capital policies	-	•	_	Chapter III – Article 23
1-4	Cross-shareholdings	- (i) (ii)	•		Chapter III – Article 24
1-5	So-called takeover defense measures	- (i)	•	-	Chapter III – Article 25
1-6	Capital policies that may harm shareholder interests	-	•	-	Chapter III – Article 26
1-7	Transactions among related parties	-	•	-	Chapter III – Article 27
Cha	Chapter 2 Appropriate Cooperation with Stakeholders Other than Shareholders			-	-
	Basic principle 2			-	Chapter I, Chapter II, Chapter IV
2-1	Formulation of a management philosophy that serves as the basis for medium- to long-term improvements in corporate value	-	•	-	Chapter I – Article 1, Article 2 Chapter II – Article 6
2-2	Formulation and implementation of the corporate Code of Conduct	- (i)	•	-	Chapter II – Article 6, Article 13, Article 18
2-3	Challenges related to sustainability including social and environmental issues	- (i)	•	-	Chapter II – Article 6, Article 18 Chapter IV – Article 28, Article 30, Article 31, Article 33
2-4	Ensuring diversity within the company including promoting the active participation of women	- (i)	•	-	Chapter IV – Article 33
2-5	Whistleblowing system	- (i)	•	-	Chapter II – Article 9, Article 18
2-6	Demonstrating the function as an asset owner of the corporate pension	-	•	-	Chapter IV - Article 34

Corporate Governance Code		Implementati on status		Basic Policy on	
	Principle	Supplementary principle	С	Е	Corporate Governance
Chapter 3 Appropriate Information Disclosure and Ensuring Transparency			-	-	-
	Basic principle 3			-	Chapter II, Chapter III, Chapter IV, Chapter V
3-1	Enhancing information disclosure	-	•	-	Chapter II - Article 6, Article 18 Chapter III - Article 21, Article
		(i)	•	-	22 Chapter V - Article 35
		(ii)	•	-	Chapter V - Article 36
		(iii)	•	-	Chapter II - Article 16 Chapter III - Article 22 Chapter IV - Article 28, Article 31 Chapter V - Article 35
		1	•	-	
3-2	External Financial Auditors	(i)	•	-	Chapter II - Article 7, Article 9, Article 19
		(ii)	•	-	Article 19
	Chapter 4 Responsibilities of Board of Director	rs	-	-	_
	Basic principle 4		•	-	Chapter I, Chapter II, Chapter III, Chapter IV, Chapter V
	Roles and responsibilities of Board of Directors (1)	-	•	-	Chapter I - Article 2
4-1		(i)	•	-	Chapter II - Article 4, Article 6 Chapter III - Article 21
		(ii) (iii)	•	-	Chapter II - Article 6
		-	•	-	Chapter II - Article 5, Article 6,
4-2	Roles and responsibilities of Board of Directors (2)	(i)	•	-	Article 10, Article 12
. 2	Roles and responsionities of Board of Directors (2)	(ii)	•	-	Chapter II - Article 6, Article 16 Chapter IV - Article 28
4-3	Roles and responsibilities of Board of Directors (3)	-	•	-	Chapter II - Article 5, Article 6, Article 8, Article 10, Article 11, Article 12 Chapter III - Article 27
		(i)	•	-	Chapter II - Article 5, Article 6,
		(ii)	•	-	Article 8, Article 16
		(iii)	•	-	·
		(iv)	•	-	Chapter II - Article 6, Article 11, Article 18
4-4	Roles and responsibilities of Auditors and Board of Auditors	-	•	-	Chapter II - Article 5, Article 7, Article 9
		(i)	•	-	Chapter II - Article 5, Article 9
4-5	Entrusted responsibilities of Directors and Auditors	-	•	-	Chapter II - Article 2 Chapter II - Article 6
4-6	Management supervision and execution	-	•	-	Chapter II - Article 4, Article 5
4-7	Roles and responsibilities of independent outside directors	-	•	-	Chapter II - Article 5, Article 7, Article 8 Chapter III - Article 27
			1	İ	Chapter III - Article 2/

Corporate Governance Code			Implementati on status		Basic Policy on	
	Principle	Supplementary principle	С	Е	Corporate Governance	
4-8	Effective use of independent outside directors	-	•	-	Chapter II - Article 5	
		(i)	•	-	Chanton II Antiala 7 Antiala 0	
		(ii)	•	-	Chapter II - Article 7, Article 9	
		(iii)	N/	/A	N/A	
4-9	Independence standards and qualifications for independent outside directors	-		_	Chapter II - Article 5, Article 7	
					Chapter V - Article 35	
4-10	Utilization of voluntary mechanism	-	•	-	Chapter II - Article 4, Article 5	
7 10		(i)	N/	/A	N/A	
	Preconditions for ensuring the effectiveness of Board of Directors and Board of Auditors	-	•	-	Chapter II - Article 5, Article 13	
		(i)	•	-	Chapter V - Article 35	
4-11		(ii)	•	-	Chapter II - Article 5	
					Chapter III - Article 21	
		(iii)	•	-	Chapter II - Article 13	
4-12	Activating deliberations by the Board of Directors	-	•	-	Chapter II - Article 6, Article 7	
	,	(i)	•	-	_	
	Information acquisition and support structure	-	•	-	Chapter II - Article 7, Article 9,	
		(i)	•	-	Article 13, Article 14,	
4-13		(ii)	•	-	Article 16	
		(iii)	•	-	Chapter II - Article 7, Article 9, Article 14, Article 18	
	Training for Directors and Auditors	-	•	-	Chapter II - Article 13, Article 15	
4-14		(i)	•	-		
		(ii)	•	-		
Chapter 5 Dialogue with Shareholders				-	-	
Basic principle 5				-	Chapter II, Chapter III	
5-1	Policy on constructive dialogues with shareholders	-	•	-		
		(i)	•	-	Chapter II - Article 6	
		(ii)	•	-	Chapter III - Article 22	
		(iii)	•	-		
5-2	Formulation and publication of management	-	•	-	Chapter II - Article 6	
	strategies and management plans	(i)	•	-	Chapter III -Article 22, Article 23	